



Overview & Scrutiny

Annual Report 2012/13

Foreword

A number of changes were introduced to scrutiny in Haringey in 2012/13, the most significant of which was the establishment of four standing scrutiny panels. The introduction of the panels has extended a scrutiny role to a greater number of local councillors, whilst the dedicated nature of these panels (Adults & Health, Children & Young People, Communities and Environment & Housing) has helped to build continuity and expertise in the way that issues are scrutinised locally.

The scrutiny committee and scrutiny panels have completed a number of successful projects in 2012/13, which have included reviewing responses to emergency incidents, planning for school places and assessing plans for the roll-out of the new waste collection system. Members accumulated a wide range of evidence to support their work and developed recommendations that have assisted the work of the Council and its partners.

The extension of the distribution of tasers to borough based Police officers was examined in detail throughout the year. As a result of this work, I was able to give evidence to a detailed investigation of this issue and the implications that it may have for civil liberties that is currently being undertaken by the Greater London Assembly.

A key role of scrutiny is involve local residents and services users in its work as this ensures that issues which are scrutinised are important and relevant to the local community. So in this context, I am pleased to record that the work of the Adults and Health Scrutiny Panel in assessing the proposed closure of a ward at the local mental health unit has been shortlisted for a national scrutiny award for involving local communities.

Scrutiny is dependent on the participation and support of the committee and panel members, ward councillors, council officers, partner agencies and members of the public, and I would like to thank everyone that has taken part in scrutiny over the past year and contributed to its success.

I hope you find the report of this work informative.



Councillor Reg Rice
Chair of the Overview & Scrutiny Committee

The Overview & Scrutiny Committee 2012/13



**Councillor
Gideon Reg Rice (Chair)**



**Cllr Gina
Adamou**



**Councillor
Stuart
McNamara**



**Cllr Martin
Newton**



**Councillor David
Winskill
(Vice Chair)**

Co-opted members of the Overview and Scrutiny Committee:

- | | |
|-----------------------|------------------|
| Haringey LINK | - Helena Kania |
| Church Representative | - Yvonne Denny |
| School Governors | - Evan Reid |
| | - Mariatta Ezeji |

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Haringey Council

Scrutiny in Haringey

1. What is Scrutiny?

Under the Local Government Act 2000 local authorities are required to set up an Overview and Scrutiny Committee. This committee is able to scrutinise the decisions or actions taken by the Council or partner organisations or indeed, assess any matter that affects people living in Haringey.

In this context, the primary role of the Committee is to hold local decision makers to account and to help improve local services. The Committee has a number of distinct functions:

- To review and challenge decisions taken by the Council and its partners (e.g. NHS, police);
- To undertake investigations into services or policy areas which are of interest or concern to people in Haringey;
- To make evidence based recommendations to improve services provided by the Council and partner organisations.

Given these functions, Overview and Scrutiny plays an important role in local democracy through:

- Enhancing local accountability of services;
- Improving transparency of decision making;
- Enabling councillors to represent the views of local residents.

2. What is effective scrutiny?

Effective scrutiny is important to ensure that local services are held to account, are run efficiently and in the interests of local people. The Centre for Public Scrutiny

suggests that there are four principles for effective scrutiny, that it:

- Provides a '**critical friend**' challenge to policy and decision makers;
- Reflects the voice and concerns of the community;
- Is carried out by '**independent minded governors**' who lead and own the scrutiny process;
- Makes an impact on local service delivery in order to improve outcomes.

Overview & Scrutiny in Haringey aims to operate within these principles and to ensure that an effective scrutiny function is in operation for the local community

3. The role of scrutiny in Haringey

There are three main roles that Overview and Scrutiny aims to fulfil in Haringey:

Holding the Executive to account:

- Questioning the Leader and Cabinet Members in a positive and productive manner on issues within their portfolio;
- 'Call-in' of a decision taken by Cabinet, Cabinet Member or an officer under delegated authority;
- Reviewing council performance and making suggestions for improvement;
- Scrutinising the activities of partner agencies.

Policy review and development:

- Reviewing policies and strategies developed by the Council or the wider strategic partnership;
- Commissioning in-depth reviews to help improve local services or to assist policy development.

Consulting and involving local people

- Examining and responding to referrals from the Local Involvement Network;

- Operating Councillor Call for Action where members can refer matters that affect their local area.

- Budget scrutiny (spending and saving proposals).

4. The structure of scrutiny in Haringey

In Haringey there is one over-arching Overview and Scrutiny Committee, which is supported in its work by four standing scrutiny panels which scrutinise the following service areas:

- Adults and Health
- Children and Young People
- Communities
- Environment & Housing.

Overview & Scrutiny Committee and Scrutiny Panels

The Overview & Scrutiny Committee is made up of five councillors who are not members of the Cabinet (the decision making body of the Council). Membership of Overview & Scrutiny Committee is proportional to the overall political makeup of the Council.

Standing scrutiny panels are made up of between 3 and 7 councillors who are not members of the Cabinet. Scrutiny panels are chaired by members of the Overview & Scrutiny Committee, and membership is politically proportional.

Both Overview & Scrutiny Committee and scrutiny panels oversee discrete policy areas and are responsible for scrutinising services or issues that fall within these portfolios.

A number scrutiny functions are dispensed by both the Overview & Scrutiny Committee and Scrutiny Panels which include:

- Questioning relevant Cabinet members on areas within their portfolio;
- Monitoring service performance and making suggestions for improvement;
- Assisting in the development of local policies and strategies;
- Budget monitoring;

As the 'parent' Committee, the Overview & Scrutiny Committee is required to approve panel work programmes and ratify reports and recommendations developed by scrutiny panels.

The Overview & Scrutiny Committee retains a number of distinct scrutiny functions not undertaken by panels which include:

Call-ins: where there is a challenge to decision taken by the Cabinet or individual Cabinet member or a key decision taken by an officer under delegated authority;

Councillor call for action: where local councillors can refer matters of genuine and persistent concern which have not been possible to resolve through usual council processes.

A full list of the scrutiny functions and service areas covered by the Overview & Scrutiny Committee and Scrutiny Panels is detailed in Appendix A.

The work of Overview & Scrutiny in 2012/13

5. Overview & Scrutiny Committee

Councillors: Adamou, McNamara, Newton, Rice (Chair) and Winskill

Co-Optees: Yvonne Denny, Mariatta Ezeji, Helena Kania and Evan Reid.

Introduction

In addition to scrutinising areas within its own portfolio, the Overview & Scrutiny Committee scrutinised the performance of the Council and led budget monitoring and budget scrutiny exercises.

Although there were no Call-in's or Councillor Call for Actions in 2012/13, some highlights of the work of the Committee are given below.

Emergency response to the riots

The Borough Commander for Police, the Borough Commander for Fire Services and the Council's Head of Emergency Planning attended the Committee to discuss respective and collective responses to the August 2011 riots and to assess lessons learnt.

St Ann's Hospital (SAH) Redevelopment

The Committee received a presentation from the Barnet Enfield and Haringey Mental Health Trust (BEH MHT) on the proposed redevelopment of SAH site. Following these discussions, the Committee suggested that further consideration should be given to:

- Providing further clarification on the mental health services that will be provided on the redeveloped site;
- Ensuring that all local residents are reached in future consultations on the development of the SAH site;
- How projected local population growth will impact on demand for services and SAH site plans;

- How service plans for the SAH would integrate with the emerging Primary Care Strategy;
- The provision of additional services being provided on site including Child Development Centre, diabetic and obesity services.

The Committee asked BEH MHT to return once further details of the planned redevelopment had been confirmed.

Jobs for Haringey

The Committee discussed the Jobs for Haringey programme which aims to assist those people furthest away from the job market to gain employment through an intensive support programme.

The Committee requested further information on how the programme supports people with disabilities and agreed that a further report should be presented once a full review had been undertaken.

North London Waste Authority (NLWA)

Cllr Meehan, a Haringey representative of the NLWA, and the Chief Executive of the NLWA attended a Committee meeting along with the Council's Waste Strategy Manager to answer questions on the accountability and governance of the NLWA.

Other items which the Overview and Scrutiny Committee considered during 2012/13 included:

- Treasury Management Strategy Statement;
- Council owned property;
- Voluntary Sector funding;
- Updates on previous reviews (e.g. the Clustering of Betting Shops, the Haringey Guarantee and 20mph Speed Limit).

Leader and Cabinet Q&A

The Leader attended the first meeting of the Overview and Scrutiny Committee to outline

the Council priorities for 2012/13 and to answer questions from the Committee.

Both the Cabinet Member for Finance and Carbon Reduction and for Economic Development and Social Inclusion attended Overview and Scrutiny Committee three times in 2012/13; twice to respond to general questions within their portfolio area and once for Budget Scrutiny.

The key issues that were discussed during Cabinet Q&A included:

- Financial position of the Council;
- Benefit Cap;
- Green Deal;
- Tottenham Regeneration;
- Spurs redevelopment;
- Improving Town Centres.

6. Adults and Health Scrutiny Panel

Councillors: Adamou (Chair), Erskine, Mallett, Stennett and Winskill.

Co-Optees: Helena Kania (LINK), Claire Andrews/ Pam Moffatt (Haringey Forum for Older People)

Introduction

2012/13 was a time of immense change, particularly in relation to the structure of local health services. The Panel has worked closely with the NHS to monitor and assess these changes.

Throughout the year, the Panel has also worked with Adult Services in considering a wide range of issues including Personalisation, the establishment of the Health and Wellbeing Board and the Health and Wellbeing Strategy Delivery Plan.

Downhills Ward

The Panel undertook a piece of work on the proposed closure of Downhills Ward at St Ann's Hospital; an issue that had come to light following contact from the Mental

Health Support Association, BEH Mental Health Trust and local press articles.

A special meeting was called to discuss issues arising from the consultation process with patients, carers and staff on the Ward, and as a result, a working group was set up to look at these issues in more detail. The working group consisted of Panel members, representatives from BEH Mental Health Trust, local voluntary organisations and family representatives of patients on the Ward.

The working group heard from all stakeholders, considered service data (on admissions and bed occupancy) and received further information on the strategic direction of the BEH Mental Health Trust.

After consideration of stakeholder views and other evidence, the Panel recommended that BEH Mental Health Trust keep Downhills Ward open but change it to a mixed treatment and assessment Ward and instead close Haringey ward. This would ensure that there was a dedicated male Ward and a dedicated female Ward in Haringey as well as enabling BEH Mental Health Trust to continue with its move from inpatient to community health services.

This piece of work has subsequently been shortlisted for a *Good Scrutiny Award* (Centre for Public Scrutiny) under the Involving Communities category.

Campsbourne House

The Panel received a report on Campsbourne House which is an independent living home to a group of people with learning disabilities. The property was redeveloped jointly between Adults Services and Homes for Haringey for the residents to enable them to live more independently with more choice and control over their lives.

The Panel heard evidence from the relatives of residents, who indicated that whilst initially they were not happy about the closure of the previous home (which was a larger home), their relatives were happy in the new property and were enjoying undertaking normal everyday tasks such as their own shopping which they had previously not been able to do.

The Panel discussed the consultation process, safeguarding, access to primary health services and what lessons could be learnt for future developments, for example enabling residents to visit properties they are due to move into.

Other items considered by the Panel during 2012/13 included:

- Unscheduled Care and the roll out of 111 non-emergency NHS service;
- The development of Healthwatch;
- The transition to Clinical Commissioning Group;
- The Whittington Estates Strategy;
- The implications of the Francis Report for scrutiny;
- Health Visitor numbers.

Cabinet Q&A

The Cabinet Member for Health and Adult Services attended the Adults and Health Scrutiny Panel twice for Cabinet Questions, and once for Budget Scrutiny. The key issues that were discussed during Cabinet Q&A included:

- Development of the Health and Wellbeing Board;
- Budget challenges in Adult Services.

7. Children and Young People Scrutiny Panel

Councillors: Allison, Brabazon, Christophides, Newton (Chair) and Stewart.

Co-optees: Ms. Y. Denny (Church representative), Ms. M. Ezeji

and Mr. E. Reid (parent governor representative).

Introduction

The Children and Young People's Scrutiny Panel covers, amongst other things, safeguarding and education improvement, which are amongst the top priority areas for the Council. There is a heavy agenda associated with this, reflecting both national and local issues such as planning for school places and provision for looked after children and early years. In addition to providing a non-partisan perspective, the Panel has also been able to obtain the valuable input of the two parents governors who belong to it as well as a church representative.

The Panel have been greatly assisted in their work by the active participation and support of the relevant Cabinet Members for children, Cllr. Ann Waters, and youth, Cllr. Joe Goldberg as well as officers from the Children and Young People's Service.

School Places

The Panel took a detailed look at what action, if any could be taken to reduce the number of children who were not allocated a school place or a place at one of the schools which their parents or carers had indicated a preference for. The Panel worked with officers from the Children and Young People's Service to analyse relevant data relating to this. The Panel came to the conclusion that it was crucial that parents and carers expressed at least one preference that was realistic amongst their choices and recommended a number of actions to communicate this effectively to them. It also recognised the significant additional pressure on places in Muswell Hill caused by housing development in the area and recommended that action be taken to address this.

School Standards

The Panel examined plans to develop a school improvement plan for the borough,

including the role of the local authority as well as school-to-school support. It was of the view that strong and effective governing bodies were very important and recommended that the terms of governing body members be looked at to ensure that memberships was refreshed regularly and kept up to the highest quality. It was also felt of importance that parents views were sought and incorporated into improvement plans and recommended that action be taken to address this further.

Youth Offer

The Panel discussed plans to further develop services for youth. It heard that there had been large cuts in funding for these services since 2010 and it had therefore been necessary to adapt to the changing circumstances by providing services that were more targeted and better joined up. The Panel recommended that a more rigorous system of monitoring be developed so that the effectiveness of programmes can be fully assessed.

"Outstanding for All" - Report of the Haringey Education Commission

The Panel endorsed the report of the Education Commission on the further development of education within the borough and how the rapid progress that was previously being made could be regained.

Social Work Training and Development

The training and development of social workers in the borough that are to work with children and young people was looked at by the Panel. It was felt that it was important that new social workers were familiarised with placements used by the Council. As a result of its recommendation, a programme of visits (e.g. residential establishments) was included within induction programmes.

Cabinet Q & A

The Cabinet Member for Children, Councillor Ann Waters, attended all the meetings of the Panel and took part in a Q

& A at two meetings. Amongst the issues raised were;

- Proposals to close the John Loughborough School;
- The outcome of OFSTED school inspections;
- Restructuring of the Children and Young People's Service.

In addition, the Cabinet Member for Finance and Carbon Reduction also attended a meeting of the Panel and answered a range of questions relating to relating to services for youth, which are also within his portfolio including;

- The future development of the youth offer; and
- Youth offending services.

8. Communities Scrutiny panel

Councillors: Adje, Basu, Bull, Reid and Winskill (Chair)

Introduction

The Panel covered some crucial policy areas for overview and scrutiny. In particular, the establishment of the Panel enabled it to focus on community safety, which has consistently been a major issue of concern for local residents. The dedicated panel has been especially useful this year as it has allowed scrutiny of community safety issues such as:

- The wider deployment of tasers;
- The reduction in the number of 24/7 Police stations in Haringey;
- The Mayor's plans for neighbourhood policing.

The Panel not only looked at community safety but has also examined how the Council engages with the community and culture and leisure issues, including local libraries.

The Panel have been helped greatly in their work by the active participation and support of the Cabinet Member for Communities,

Cllr. Richard Watson, Council officers and our partners, particularly the Police, for which thanks are due.

Tasers

The Panel received a presentation on the use of tasers and the extension of their distribution to borough based Police officers. In the light of the subsequent accidental tasing of a young man within the borough, it sought reassurance about the existence of relevant safeguards to prevent inappropriate or accidental use of tasers from both the Borough Commander and the Metropolitan Police Commissioner. In addition, it also raised concerns about the need for community engagement prior to the wider deployment. The views of the Panel have been shared with the London Assembly's Police and Crime Committee, who are currently undertaking an investigation into the governance surrounding the decision to extend the deployment of tasers.

Area Forums/Committees

An in-depth project was undertaken by the Panel into the further development of area forums/committees. As part of this, the Panel sought the views of area committee Chairs as well as other Councillors, officers, partners and local residents. Analysis of feedback suggested that local stakeholders were keen for the area committees to continue, a number of issues were raised that needed to be addressed;

- There was a perception that the Council controlled the agenda;
- Attendance could be more representative of people living in the borough;
- New ways of engaging with the community should be explored; and
- The responsiveness of services to issues raised at meetings was variable.

The Panel made a number of interim recommendations to Cabinet in response to this. These included;

- That new and innovative approaches be piloted/trialled in a number of wards; and
- That detailed proposals for change be developed following the 2014 local elections in 2014, building on the results of the pilots.

It has also asked for confirmation of how these local bodies will continue to be supported in the interim period, following the reduction of support resources available.

MOPAC Police and Crime Plan

The Panel looked in detail at the proposals within Mayors Police and Crime Plan, in particular the implications for neighbourhood policing and the future of Police stations within the borough.

Whilst the Plan will see an increase in the number of Police officers working within neighbourhoods, they will result in a smaller number of officers being directly deployed within Safer Neighbourhood Teams (SNTs). In addition, there will now be only one Police station within the borough that is open around the clock for seven days per week.

As a result of its deliberations on these issues, a response was sent on behalf of the Panel to the Deputy Mayor for Policing and Crime responding formally to the proposals within the Plan.

Cabinet Questions:

The Cabinet Member for Communities attended all the meetings of the Panel and took part in Cabinet Q & A at two meetings. A number of issues were raised including;

- The development of libraries as community hubs;
- Leisure services and their transfer to a new provider;
- The further development of the Community Safety Partnership; and
- The Draft Fifth London Safety Plan 2013-2016.

9. Environment and Housing Scrutiny Panel

Councillors: Alexander, Bloch, Gibson, McNamara (Chair), Stanton and Weber.

Introduction

Throughout the year, the panel worked closely with local councillors and officers to ensure that the work of the panel was focused on those issues that were important to the community and where it could be of most benefit. As a result, the main investigations that were undertaken in 2012/13 focused on waste and recycling and parking services.

In its work, the panel sought to involve a wide range of local stakeholders and held a number of public consultation and evidence gathering events to support its work. In addition, the panel consulted other London boroughs and other external agencies to gather specific evidence to assist its work. The panel has acknowledged how important all of these contributions have been in ensuring the successful completion of its work.

The rollout of the new waste and recycling collection system

The panel assisted the Council by reviewing the new waste and recycling collection system ahead of the final phase of the rollout in October 2012. As part of this work the panel:

- Conducted an on-line survey which attracted 350 responses;
- Held a public meeting to talk to local residents, residents associations and community groups;
- Conducted a site visit to 5 case study sites to assess the implications of the new collection system;
- Heard evidence about waste and recycling collections systems from four other London Boroughs.

The panel produced a report for Cabinet from which 9 of the 10 recommendations were approved. Key recommendations from this report included:

- Greater liaison with local Councillors and residents ahead of the final phase of the roll-out;
- The production of an information sheet assist residents in bin rationalisation;
- Improve communication with local landlords to ensure greater compliance with new refuse and recycling collection system.

Recycling from flats

The panel sought to assess how recycling participation rates and collection volumes could be improved from local flatted properties (and estates). To assist in this work the panel:

- Visited a number of local estates and flatted properties and spoke to estate managers;
- Heard evidence from specialist waste agencies (Waste Watch) and other London boroughs.

The panel made a number of recommendations including:

- Improved communication between estate managers and waste collection operatives to minimise missed collections;
- The development of a pilot project to convert developments with twin waste chutes to accommodate both waste and recycling;
- The introduction of bags for bring-back schemes for recycling within flats.

These and other panel recommendations are due to be considered by Cabinet in June 2013.

Incentive and enforcement schemes for waste and recycling

The panel looked at various enforcement and incentive schemes that were in operation to support recycling in a number of London boroughs.

Whilst there was encouraging evidence to support their effectiveness, the panel noted that a number of these schemes were still in their relative infancy and that further time would be needed to definitively assess the merits of these schemes and if they could be successfully replicated in Haringey.

Parking issues for Tottenham

The panel looked the strategic parking issues that may arise for Tottenham ahead of the Tottenham Hotspur redevelopment. The panel focused on a number of issues:

- The prevalence 'pop-up' off-street parking on match days;
- Operation of council operated car parks in Tottenham;
- The operation of existing and future match day parking controls.

A site visit was undertaken by the panel with local ward councillors to assess local parking issues on match days and detailed evidence was provided by local officers. Key recommendations from this work included:

- The establishment of a Special Event Day parking;
- The creation of two part focus for the existing CPZ to allow for parking in non-residential areas on match days;
- With income derived from the above, to create a fund to source local traffic improvements (e.g. CPZ reassessments, removal of local pinch-points and improvements to local car parks).

These and other panel recommendations are due to be considered by Cabinet in June 2013.

Housing Scrutiny

The panel Chair met with other local housing scrutiny leads (Homes for Haringey Performance Committee and Tenant Scrutiny Panels) to liaise on the development of future work programmes of

each body and to ensure that housing scrutiny is co-ordinated across the borough.

Strategic Enforcement

The panel began to scope and plan for work to assess the enforcement functions of the Council. The panel agreed that this would be a substantive piece of work for the year ahead (2013/14) and would focus on the following outcomes:

- An audit of enforceable functions of both the Council and its partners;
- Establish criteria for enforceable actions (for example, public safety, costs, public interest);
- Support the development of protocols that enable and support partnership working and information sharing among enforcement services.

Cabinet Q & A

The Cabinet members for Environment and Housing both attended the panel twice to respond to member questions on their portfolio and to discuss budget proposals for 2013/14.

10. North Central London Joint Health Overview & Scrutiny Committee (JOSC)

Haringey is a part of a joint health overview and scrutiny committee covering the boroughs of Barnet, Enfield, Camden, Haringey and Islington. Each borough has two representatives on the Committee. The Committee was established to scrutinise health issues common to the five boroughs and, in particular the local transition to the new structures for the NHS, which were implemented on 1 April 2013.

Amongst the issues discussed this year at the JHOSC were the following:

Barnet Enfield and Haringey Clinical Strategy – Implementation

The Committee has looked in detail at the implementation plans for the Barnet, Enfield and Haringey Clinical Strategy, which involved in reconfiguration of NHS services across the three boroughs and, in particular, hospital services. The JHOSC raised a number of concerns including:

- The lack of car parking facilities for patients at Barnet Hospital. Provision of additional spaces for has now been agreed by the hospital trust;
- Primary care investment. The strategy also involves improvements in primary care across the three boroughs. Committee has looked in detail at plans for this which have involved the investment of £47 million by the NHS and, in particular, proposals for better GP services;
- Maternity services. The Committee noted that there were 158 occasions in the last year when patients were diverted from maternity units between Barnet and Chase Farm hospitals. It sought reassurance from local NHS services that sufficient capacity will exist across the three boroughs to accommodate demand when maternity services at Chase Farm are de-commissioned. The Committee will continue to monitor performance.

Proposed Acquisition of Barnet and Chase Farm Hospitals by Royal Free

It was reported to the Committee that Barnet and Chase Farms hospitals were seeking an external partner in order to enable them to meet the necessary conditions to become a foundation trust. The Committee has since been appraised of moves by the Royal Free to acquire the hospital and will be looking at this in greater detail in order to ensure that any changes are not detrimental to local patients.

Urological Cancer Surgery

The Committee responded to a NHS public engagement process regarding proposed changes to urological cancer surgery

services. The proposals involved improving services through the centralising of complex surgical procedures in high quality specialist surgical centres. This would help achieve “critical mass” and therefore improve outcomes. The Committee supported the general principles behind the proposals but raised concerns in its formal response about accessibility, choice and the implications for other local hospitals. A response to the concerns that were raised is awaited from NHS commissioners. The Committee will also be considering whether the proposals should be subject to full public consultation.

Out-of-Hours Care

In the light of adverse media publicity about out-of-hours services, the Committee requested assurances from Harmoni, the provider of services in Camden, Haringey and Islington, that it was providing good services for residents. In particular, concerns were raised with Harmoni by the Committee at reports that the service was understaffed. The Committee will continue to monitor performance as part of its ongoing work plan.

11. Budget scrutiny

Councillors: Adamou, McNamara, Newton, Rice (Chair) and Winskill

Co-Optees: Yvonne Denny, Mariatta Ezeji, Helena Kania and Evan Reid.

The Draft Medium Term Financial Plan (MTFP) 13/14-15/16 was split between the four Panels and the Overview and Scrutiny Committee so that each body could consider aspects of the Draft MTFP within its remit.

Each Panel and the Overview and Scrutiny Committee held a dedicated meeting to consider the Draft MTFP, ask questions of Cabinet Members and Senior Officers and develop draft recommendations. These draft recommendations were then agreed

by the Overview and Scrutiny Committee and referred to Cabinet for a response.

A total of 27 recommendations were made by Overview and Scrutiny to Cabinet for consideration during the budget setting process. Areas where recommendations were made included the following:

Overview and Scrutiny Committee

- That Community Based budgeting be accelerated in order to improve services as well as developing integrated services;
- A renewed effort in developing shared services to achieve savings and greater value for money.

Adults and Health Panel

- An acceleration of the integration of health and social care services to improve service user outcomes;
- The full NHS Grant to Support Care and Benefit Health continue to be given to Adults Services in future years.

Children and Young People's Panel

- That the Council take a lead with local businesses and schools regarding careers and further educational advice.

Environment and Housing Panel

- The charge of holding events at Finsbury Park should be further considered to ensure that the council is getting maximum benefit from events;
- That the allotment service be revenue neutral and any surplus be redirected back into the allotment service.

Communities Panel

- Options to obtain external funding to promote sport should be explored;
- Options of working jointly with other boroughs and/or service providers be explored to enable to continuation of the mobile library service.

12. How to get involved in scrutiny?

It is important that Scrutiny is as an accessible and open process and as a consequence, all meetings of Overview and Scrutiny Committee are held in public. Meetings are also more flexible than other council committees in that everyone is welcome to attend and that you may be able to ask questions at the meeting if you have requested this from the Chair in advance.

People can get involved in Scrutiny by contributing oral or written evidence to the Overview & Scrutiny Committee or to a Scrutiny Panel by:

- Submitting questions to a Scrutiny meeting
- Being invited to participate in a Scrutiny Review
- Suggesting topics for which the Committee or Panel may wish to investigate
- Becoming a co-optee on the Committee, Panel or review

You can get more information about how to get involved in scrutiny from the scrutiny pages on the Haringey website (haringey.gov.uk).

Appendix A – The function and service areas covered by scrutiny bodies.

Scrutiny body	Scrutiny function	Policy areas covered
Overview and Scrutiny Committee	<ul style="list-style-type: none"> ▪ Cabinet Q & A ▪ Scrutiny work programme ▪ Ratifying reports of Panels ▪ Budget Scrutiny ▪ Borough wide/cross cutting topics ▪ Call-in ▪ Councillor Call for Action ▪ Updates on previous reviews ▪ Updates from scrutiny panels 	<ul style="list-style-type: none"> ▪ Corporate services (IT, Legal, Property) ▪ Council Budget, Policy, Performance & Strategy ▪ Customer Services ▪ Local benefits and taxation ▪ Regeneration (e.g. Tottenham & St Ann's) ▪ Employment/worklessness ▪ Community cohesion ▪ Partnership arrangements
Adults and Health Scrutiny Panel	<ul style="list-style-type: none"> ▪ Cabinet Q & A ▪ Performance ▪ Policy and strategy ▪ Budget scrutiny ▪ Updates on previous scrutiny reviews ▪ Substantial variations (health) 	<ul style="list-style-type: none"> ▪ Adult social care ▪ Public Health ▪ Link with CCG ▪ Health and Wellbeing Board ▪ Adult health services ▪ Children's health services ▪ Transition ▪ Changes to service provision ▪ Voluntary sector
Children and Young People Scrutiny Panel	<ul style="list-style-type: none"> ▪ Cabinet Q & A ▪ Performance ▪ Policy and strategy ▪ Budget scrutiny ▪ Updates on previous scrutiny reviews 	<ul style="list-style-type: none"> ▪ Looked after Children ▪ Fostering and adoption ▪ Education e.g. exam results & school improvements ▪ Youth offending ▪ Safeguarding ▪ Child poverty ▪ Effectiveness of partnership working
Environment And Housing Scrutiny Panel	<ul style="list-style-type: none"> ▪ Cabinet Q & A ▪ Performance ▪ Policy and strategy ▪ Budget scrutiny ▪ Updates on previous scrutiny reviews 	<ul style="list-style-type: none"> ▪ Carbon reduction ▪ Waste and recycling ▪ Highways ▪ Sustainable transport ▪ Parking ▪ Parks and Open spaces ▪ Planning & Licensing ▪ Enforcement ▪ Strategic housing policy, social housing, housing allocations.
Communities Scrutiny Panel	<ul style="list-style-type: none"> ▪ Cabinet Q & A ▪ Performance ▪ Policy and strategy ▪ Budget scrutiny ▪ Updates on previous scrutiny reviews 	<ul style="list-style-type: none"> ▪ Crime and disorder ▪ Libraries ▪ Culture ▪ Leisure ▪ Equalities ▪ Domestic violence ▪ Area Forums and Committees

For further information:

Overview and Scrutiny Committee: 0208 489 2933/6950

melanie.ponomarenko@haringey.gov.uk

martin.bradford@haringey.gov.uk

Adults & Health Scrutiny Panel: 0208 489 2933

melanie.ponomarenko@haringey.gov.uk

Children and Young People Scrutiny Panel: 0208 489 2921

rob.mack@haringey.gov.uk

Communities Scrutiny Panel: 0208 489 2921

rob.mack@haringey.gov.uk

Environment & Housing Scrutiny Panel: 0208 489 6950

martin.bradford@haringey.gov.uk

For general information or enquiries:

 **scrutiny@haringey.gov.uk**

 **0208 489 2533**

 **Strategy & Business Intelligence, 7th Floor, River Park House, Wood Green, London. N22 8HQ**

